

DISTRICT INFORMATION SERVICES TECHNOLOGY PLAN 2016-2018

Reviewed by Technology Coordinating Council, September 15 & October 20, 2015
Reviewed by Technology Coordinating Council, June 14, 2016
Chancellor's Goals Incorporated November 29, 2016
Reviewed by Technology Coordinating Council May 8, 2017
Updated Status December 6, 2017



Information Services Technology Plan Development Process

Review District
Mission
Statement

Review
NOCCCD
District I.S.
Technology Plan
2011-2015 to
determine what
will continue in
new plan that
meets Mission

Review:
Chancellor's Goals
District Wide Strategic
Plans
Campus Plans
District Services
Administrative Reviews
TCC Issues List
To find technology based
initiatives required to
meet the goals in each
reviewed plan

Develop Technology
Map using Gartner
Hype Cycle and
existing I.S. Projects
at retreat

Validate Technology
Map during
Documentation Week
2014

Consolidate Technology
Map, Plan Initiatives &
Carryover Activities to
create the I.S.
Technology Plan 20162018

Present to Technology Coordinating Council for input in September 2015

Present to Chancellor December 2015

December 6, 2017 Update

District Strategic Directions 2011-2020

<u>District Strategic Direction 1.</u> The District will annually improve the rates of completion for degrees, certificates, diplomas, transfers, transfer-readiness requirements, and courses.

<u>District Strategic Direction 2.</u> The District will annually make progress toward eliminating the documented achievement gap among race/ethnicity groups.

<u>District Strategic Direction 3</u>. The District will annually improve the success rate for students moving into:

- The highest level possible credit basic skills courses in Mathematics, English, and English-as-a-Second-Language from noncredit basic skills instruction in the same discipline and
- College-level courses in Mathematics, English and English-as-a-Second-Language from credit basic skills courses in these disciplines and
- The next higher course in the sequence of credit or noncredit basic skills courses in Mathematics, English and English-as-a-Second-Language.

<u>District Strategic Direction 4</u>: The District will implement best practices related to planning including transparent decision-making processes, support of strategic and comprehensive planning activities at campus and District levels, and the allocation of resources to fund planning priorities.

<u>District Strategic Direction 5</u>: The District will develop and sustain collaborative projects and partnerships with the community's educational institutions, civic organizations, and businesses.

Chancellor Goal: Enhance Student Equity and Success-Increase the number of students who complete courses, certificates and programs.

Information Services Objective 1.1

Provide tools/systems to assist in monitoring and tracking improvements in completion rates for degrees, certificates, diplomas, transfers, transfer-readiness requirements, and courses.

Action Items for I.S. Objective 1.1	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
1.1.1. Redesign the SPMS (enrollment management) system to incorporate NOCE data and implement SPMS2 to better support enrollment management efforts	Manager, IT Applications Support in consultation with Vice Chancellor, Educational Services and Technology and ITPI staff	Spring 2016	Awaiting NOCE taxonomy; data validation in progress	Live during Spring 2018
1.1.2. Improve the Institutional Effectiveness report and online system to report effectively regarding completion rates	Manager, IT Applications Support in consultation with Institutional Effectiveness Coordinating Council	Spring 2016	Completed	Knowledge Management Team in the process of consolidating reports

Chancellor Goal: Enhance Student Equity and Success-Increase the number of students who complete courses, certificates and programs.

Information Services Objective 1.1

Provide tools/systems to assist in monitoring and tracking improvements in completion rates for degrees, certificates, diplomas, transfers, transfer-readiness requirements, and courses.

Action Items for I.S. Objective 1.1	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
1.1.3. Implement ability to track student cohort completion rates 1.1.3.1. Provide ability to view cohort data in myGateway 1.1.3.2. Provide ability to communicate with cohort groups using targeted announcements in myGateway	Manager, IT Applications Support in consultation with District and campus research staff	Fall 2016	Virtual environment complete	Researchers to expand use as needed

Chancellor Goal: Enhance Student Equity and Success-Increase the number of students who complete courses, certificates and programs.

Information Services Objective 1.2 Provide, maintain and improve systems that support student learning.

Action Items for I.S. Objective 1.2	Responsible Party	Target Completion Date		Yearly Outcome	Implications for Next Year's Action Plan
1.2.1. Complete enhanced integration of data between Banner and Blackboard for Cypress and Fullerton	Manager, IT Technical Support in consultation with Distance Education Coordinators	Spring 2016		Fullerton moved to Canvas and completed; Cypress moving to Canvas	Cypress integration to Canvas to be completed in Spring 2017
1.2.2. Explore the implementation of load balancing for Fullerton Blackboard to support use of system for every course	Manager, IT Technical Support	Fall 2016		Fullerton moved to Canvas and completed	None
1.2.3. Upgrade the Cypress College Culinary Arts Point of Sale System to better prepare students for careers	Manager, IT Technical Support	Spring 2016		Completed	None
1.2.4. Explore the use of gamification of systems to support student learning	Manager, IT Applications Support	2017-2018		Focus switched to predictive analytics; two projects selected	Work on predictive analytics projects; completion in 2018

Chancellor Goal: Enhance Student Equity and Success-Increase the number of students who complete courses, certificates and programs.

Information Services Objective 1.2 Provide, maintain and improve systems that support student learning.						
Action Items for I.S. Objective 1.2	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan		
1.2.5. Provide system changes/updates necessary to support the Mortuary Science Bachelors' Degree program at Cypress College	Manager, IT Applications Support in consultation with the Vice Chancellor, Educational Services and Technology	Fall 2017	Completed	None		

District Strategic Direction 2. The District will annually make progress toward eliminating the documented achievement gap among race/ethnicity groups.

Chancellor Goal: Enhance Student Equity and Success-Eliminate the achievement gap.

Information Services Objective 2.1

Provide tools/systems to assist in monitoring and tracking improvements in the reduction of the achievement gap among race/ethnicity groups.

Action Items for I.S. Objective 2.1	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
2.1.1. Improve the Institutional Effectiveness report and online system to report effectively regarding achievement gap progress	Manager, IT Applications Support in consultation with Institutional Effectiveness Coordinating Council	Spring 2016	Completed	Knowledge Management Team in the process of consolidating reports
2.1.2. Implement ability to track student cohort data to track progress in eliminating the achievement gap 2.1.2.1. Provide ability to view cohort data in myGateway 2.1.2.2. Provide ability to communicate with cohort groups using targeted announcements in myGateway	Manager, IT Applications Support in consultation with District and campus research staff	Fall 2016	Virtual environment complete	Researchers to expand use as needed

District Strategic Direction 3. The District will annually improve the success rate for students moving into:

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- College-level courses in Mathematics, English and English-as-a-Second-Language from credit basic skills courses in these disciplines and
- The next higher course in the sequence of credit or noncredit basic skills courses in Mathematics, English and English-as-a-Second-Language.

Chancellor Goal: Enhance Student Equity and Success-Increase the number of students who complete courses, certificates and programs and Eliminate the achievement gap.

Note: The following Objective is not limited to the specific basic skills items in the District Strategic Direction but will be used for all programs.

Information Services Objective 3.1 Provide tools/systems to assist with the improvement of students success rates.						
Action Items for I.S. Objective 3.1	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan		
3.1.1. Complete rollout of educational planning system (DegreeWorks) for student use	District Director, Information Services in consultation with Vice Chancellor, Educational Services and Technology and DegreeWorks Management Team	Spring 2016	Completed	Upgrade to SEP version in Spring 2018		
3.1.2. Implement an online catalog/schedule	Manager, IT Applications Support in consultation with Vice Chancellor, Educational Services and Technology and campus and District curriculum staff	Summer 2016	Campuses working with consultant to complete	Live Summer 2018		

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Information Services Objective 3.1 Provide tools/systems to assist with the improvement of students success rates.						
Action Items for I.S. Objective 3.1	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan		
3.1.3. Implement District- wide Grade book capability for use by faculty	Manager, IT Applications Support in consultation with Faculty Senates	Fall 2016	Completed via Canvas	None		
3.1.4. Provide an online appointment scheduling system District-wide	Manager, IT Applications Support in consultation with Student Team	Spring 2016 for DSS; other units to follow	DSS units using Clockwork; EOPS Cypress moving to Clockwork	Continue rollout to other units as they adopt the product		
3.1.5. Expand use of Institutional Effectiveness reports to include additional categories as defined by the Institutional Effectiveness Coordinating Council (i.e. Supplemental Instruction, etc.)	District Director, Information Services in consultation with Institutional Effectiveness Coordinating Council	Spring 2017	Virtual environment completed	Researchers to expand use as needed		

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Note: The following Objective is not limited to the specific basic skills items in the District Strategic Direction but will be used for all programs.

Information Services Objective 3.1 Provide tools/systems to assist with the improvement of students success rates. **Action Items for Implications for Next** Target Responsible Party **Yearly Outcome** Year's Action Plan **Completion Date** I.S Objective 3.1 Manager, IT Applications Fall 2016 3.1.6. Expand use of Campus staff continue to None Support in consultation implement Comevo as needed; Comevo online orientation system as defined by with Student Team this will be ongoing as they find Student Team (i.e. Veterans, new uses for the product etc.) 3.1.7. Implement new Manager, IT Applications Summer 2016 Completed Knowledge Management version of ARGOS reporting Team in the process of Support in consultation with District and campus consolidating reports tool to include dashboards research staff 3.1.8. Implement business Spring 2017 Project abandoned District Director, None intelligence system for Information Services in student success (CRM consultation with Vice Advise formerly Pilot) Chancellor, Educational Services and Technology

Chancellor Goals: Strengthen the District's Capacity and Enrich the Culture and Foster Collaboration and Communication

- Develop and strengthen processes & procedures to achieve strategic goals
- Function in a collaborative, transparent and pro-active manner
- Promote continuous improvement, evidence-based decision-making, and fulfillment of accreditation
- Develop strong partnerships internally
- Share relevant information throughout the District

Information Services Objective 4.1

Provide more comprehensive decision-making tools and systems.

Action Items I.S. Objective 4.1	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.1.1 Implement data warehouse	Manager, IT Applications Support in consultation with District and campus research staff	Summer 2016	Completed	Move to Oracle database by Fall 2018
4.1.2. Expand use of myGateway (next version) for communication with students and staff	Manager, IT Applications Support in consultation with District Director, Public and Governmental Affairs and campus Directors of Campus Communications	Fall 2016	Completed	None

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Information Services Objective 4.2

Support best practices in strategic and comprehensive planning with appropriate systems and expertise.

Action Items for I.S. Objective 4.2	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.2.1 Support Bond Project activities by monitoring and assisting with the implementation of the Telecommunications Standards as adopted by the Board of Trustees	Manager, IT Technical Support in consultation with District and campus Facilities staff	Ongoing	Ongoing as needed	Ongoing as needed
4.2.2 Assist in the evaluation of and if required the implementation of a Planning Tool District-wide (Perform)	District Director, Information Services in consultation with the Vice Chancellor, Educational Services and Technology	2017-18	Presented to Chancellor's Staff; no interest at this time	None

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Information Services Objective 4.3
Lead and/or participate in District-wide collaborative projects to improve services and/or efficiencies.

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Action Plan for I.S. Objective 4.3	Responsible Party	Target Completion Date		Yearly Outcome	Implications for Next Year's Action Plan
4.3.1. Evaluate and implement collaborative projects including: Storage sharing Server sharing Wi-Fi infrastructure Network infrastructure Shared DNS Active Directory Single Sign On — Centralized Authentication including determination of District-wide User ID and Password Others as identified	District Director, Information Services in consultation with District Technology Roundtable	Ongoing as needed		Signed contract with OCDE to use their offsite location in Chandler, Arizona and offered this to all campuses-completed; Network Refresh-Design phase underway; implementing Single Sign-on across the District-continuing; collaborating on District-wide list servs-completed; single student email-delayed due to CCCApply issues; implemented shared features in O365 including Free/Busy-completed; Messaging and Document sharing-completed	Continue Network Refresh, Single Sign On, Student email projects

- Develop and strengthen processes & procedures to achieve strategic goals
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Information Services Objective 4.3 Lead and/or participate in District-wide collaborative projects to improve services and/or efficiencies.						
Action Plan for I.S. Objective 4.3 Responsible Party Completion Date Target Yearly Outcome Year'						
4.3.2 Implement Bond funded District-wide network for wired and wireless connectivity	District Director, Information Services in consultation with Technology Coordinating Council	2017-18	Phase I Assessment completed; Phase II Design in progress	Complete Phase II-Design and begin work on Phase III and IV-Procurement and Implementation		

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Information Services Objective 4.4 Provide better tools/systems to help staff across the District to be more effective and efficient.

Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.4.1. Retire the unsupported and outdated MAPPER system and transition Benefits and Load Banking to Banner	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources	Fall 2016	Load banking and payroll history are the only functions remaining	Complete in 2018
4.4.2. Complete payroll process refresh including:	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources and Vice Chancellor, Finance and Facilities	Summer 2016	Implemented online Timecards for Hourlies	Complete Staff Assignment Sheets, updated interface to County in 2018
4.4.3. Provide online forms as requested by all departments	Manager, IT Applications Support and staff	Ongoing	Ongoing as needed	Ongoing as needed
4.4.4. Implement digital storage system for Human Resources/Finance/etc.	Manager, IT Applications Support in consultation with District Services staff	Fall 2016	Completed for Human Resources; available for other departments as needed	Complete as projects are requested

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Information Services Objective 4.4	
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Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.4.5. Expand the use of the Regroup communication tool for informational messages	District Director, Information Services in consultation with District Director, Public and Governmental Affairs and Vice Chancellor, ES&T	Spring 2016	Completed	None
4.4.6. Implement a professional development tracking system	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources and District Director, Risk Management	Fall 2016	Cornerstone acquired	Develop interface to Banner in 2018
4.4.7. Implement Professional Service and Temporary Employment Agreements online	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources	Fall 2016	Not to be done at this time	None

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Information Services Objective 4.4
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Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.4.8. Augment or replace email messaging with other means of communication such as myGateway/Office 365/etc.	Manager, IT Technical Support in consultation with District Director, Public and Governmental Affairs	Fall 2015 for District Services	Completed	None
4.4.9. Implement specialized systems for Production department	Manager, IT Technical Support in consultation with District Director, Printing and Design	Spring 2016	Pilot program in place; awaiting direction from the user to proceed	None
4.4.10. Implement an e- portal for benefits management	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources	2017-18	Completed online Open Enrollment	None
4.4.11. Expand the user of Concrete 5 for District-wide news	District Director, Information Services	Spring 2016	No need identified	None

Chancellor Goals: Strengthen the District's Capacity and Enrich the Culture and Foster Collaboration and Communication

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Information Services Objective 4.4 Provide better tools/systems to help staff across the District to be more effective and efficient.

Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.4.12. Complete computer refresh for District Services staff	Manager, IT Technical Support in consultation with District Services Vice Chancellors, Directors and Managers	Fall 2015	Completed	None
4.4.13. Upgrade Board Room multimedia system	Manager, IT Technical Support in consultation with Chancellor and Board of Trustees	Spring 2016	Board Room and Chancellor's Conference Room completed	None
4.4.14. Implement Onboarding system for new employees	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources	Spring 2017	Business Process Analyst conducting project; looking at implementation of MyPath	None
4.4.15. Implement an evaluation tracking system	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources	Spring 2017	Cornerstone acquired	Develop interface to Banner in 2018

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Information Services Objective 4.4	
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Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.4.16. Implement a tracking system for facilities maintenance requests for the Anaheim Campus	Manager, IT Applications Support in consultation with Director, Physical Plant/Facilities	Spring 2016	Completed	None
4.4.17. Explore use of online training tools (Comevo) for Diversity Training, Hiring Training, etc.	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources	2017-18	Completed	None
4.4.18. Expand use of survey tool (Qualtrics)	District Director, Information Services in consultation with District Director, Public and Governmental Affairs	Ongoing	Completed	None
4.4.19. Implement Office365 for District Office personnel	Manager, IT Technical Support	Fall 2015	Completed	None

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Information Services Objective 4.4	
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Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.4.20. Upgrade myGateway	Manager, IT Applications Support in consultation with Information Services Steering Committee	Spring 2017	Completed Fall 2017	None
4.4.21. Upgrade Banner to XE platform with Banner 9 system	Manager, IT Applications Support in consultation with Information Services Steering Committee	Fall 2017	Test environment created	Complete by January 2019
4.4.22. Expand use of mobile technologies to better serve students and staff	Manager, IT Applications Support in consultation with Information Services Steering Committee	Ongoing	Effort underway to select a tool	Create necessary data feeds to tool selected from Banner and other systems

Chancellor Goals: Strengthen the District's Capacity and Enrich the Culture and Foster Collaboration and Communication

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Information Services Objective 4.4 Provide better tools/systems to help staff across the District to be more effective and efficient.

Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.4.23. Monitor, analyze and implement needed legal mandates such as ACA Reporting, Financial Aid, MIS Reporting Changes, etc. as needed	District Director, Information Services and staff	Ongoing	Ongoing	Continue to address legal mandates as they are identified
4.4.24. Develop and implement enhanced Disaster Recover/Business Continuity plan	Manager, IT Technical Support	Fall 2016	Completed warm site in Chandler, Arizona	Continue to develop into a hot site in 2018
4.4.25. Implement Automated Clearing House (ACH)	Manager, IT Applications Support in consultation with District Director, Fiscal Affairs	Fall 2016	Awaiting user direction	None

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Information Services Objective 4.4
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Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date		Yearly Outcome	Implications for Next Year's Action Plan		
 4.4.26. Upgrade and/or replace outdated and energy inefficient systems as needed including: Energy Management Control Key System Windows Server NOCCCD Website, etc. 	Manager, IT Applications Support & Manager, IT Technical Support in consultation with appropriate user departments	Ongoing		Completed	None		
4.4.27. Implement electronic submission of print/production to District Services	Manager, IT Applications Support in consultation Production Department	Spring 2016		Pilot program in place; awaiting direction from the user to proceed	None		
4.4.28. Implement Touchnet Payment Gateway	District Director, Information Services and staff	Ongoing		User decided to discontinue implementation	None		

Chancellor Goals: Strengthen the District's Capacity and Enrich the Culture and Foster Collaboration and Communication

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Information Services Objective 4.4 Provide better tools/systems to help staff across the District to be more effective and efficient.

Action Plan for I.S. Objective 4.4	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan	
4.4.29. Design and implement facilities maintenance tracking for Anaheim campus	Manager, IT Technical Support	Fall 2016	Duplicate of 4.4.16	None	
4.4.30. Investigate, analyze and implement advanced HR functionality in Banner	Manager, IT Applications Support in consultation with Vice Chancellor, Human Resources	Fall 2017	Completed	Implement functionality in Banner 9 in 2018	
4.4.31. Investigate new and improved technologies	District Director, Information Services and staff	Ongoing	Implemented Tableau, Oracle Enterprise, New Relic	Implement Maxient, Civitas and other identified new systems	
4.4.32. Train users and I.T. staff in new and improved technologies as they are adopted	District Director, Information Services and staff	Ongoing	myGateway training conducted	Develop training for Banner 9	

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Action Plan for I.S. Objective 4.5	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan
4.5.1. Continue to monitor and possibly adopt Cloud- based technologies as appropriate. This includes the following: • Analysis of applicability • Security issues • Contract provisions to protect NOCCCD • Interfaces to existing systems • Authentication of users	District Director, Information Services and staff	Ongoing	Negotiated numerous cloud based contracts across the District; participating in cloud team statewide to share best practices	Continue to negotiate contracts; continue to participate in statewide cloud team
4.5.2. Explore and possibly adopt project and change management tools	Manager, IT Applications Support and Manager, IT Technical Support	Spring 2016	Completed	Expand use of Smartshee as users request

- Develop and strengthen processes & procedures to achieve strategic goals
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Information Services Objective 4.5 Monitor potential new technologies/systems for applicability at NOCCCD.						
Action Plan for 1.S. Objective 4.5	Responsible Party	Target Completion Date		Yearly Outcome	Implications for Next Year's Action Plan	

I.S. Objective 4.5	Responsible Party	Completion Date	Yearly Outcome	Year's Action Plan
4.5.3. Monitor and consider adoption of Virtual Desktop technology	Manager, IT Technical Support	2017-18	Completed; District computer refresh did not choose this technology	None
4.5.4. Complete Workflow upgrade	Manager, IT Applications Support	Spring 2016	Completed	None
4.5.5. Monitor and consider upgrade to Central Authentication System	Manager, IT Technical Support	Ongoing	Completed	None
4.5.6. Evaluate and recommend Library System upgrade	Manager, IT Applications Support	2017-18	Statewide initiative for a single library system	Respond to statewide initiative as appropriate

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Information Services Objective 4.6 Provide system and technology training.							
Action Plan for I.S. Objective 4.6	Responsible Party	Target Completion Date	Yearly Outcome	Implications for Next Year's Action Plan			
4.6.1. Evaluate technology training opportunities for staff and students; expand current training as needed including: Data Security Office 365 Wireshark Bro Security	District Director, Information Services in consultation with Vice Chancellor, Human Resources	Ongoing	Hired a Training/Communications Coordinator	Develop Banner 9 training			

District Strategic Direction 5. The District will develop and sustain collaborative projects and partnerships with the community's educational institutions, civic organizations, and businesses.

Chancellor Goal: Foster Collaboration and Communication-Develop strong partnerships externally

Information Services Objective 5.1 None at this time.						
Action Plan for I.S. Objective 5.1	Responsible Party	Target Completion Date		Yearly Outcome	Implications for Next Year's Action Plan	
5.1.1. Not applicable.	N/A	N/A		N/A	N/A	